



# 2019 Quarterly Report

January, February, March

## Table of Contents

|   |    |
|---|----|
| Message from the President and Chief Executive Officer                            | 1  |
| Overview  | 3  |
| 2019 Growing Installed Base and Recurring Revenue                                 | 9  |
| First quarter 2019 and Recent Activities  | 9  |
| Management Discussion and Analysis  | 10 |
| Forward Looking Statements  | 10 |
| Summary of Results  | 11 |
| Results Analysis  | 11 |
| Supplemental Non-IFRS Financial Measures  | 12 |
| Financial Position Analysis   | 15 |
| Cash Flows Analysis   | 17 |
| Summary of Quarterly Results  | 17 |
| Segmented Information   | 17 |
| Off-Balance Sheet Arrangement   | 18 |
| Additional Disclosure – Unrecorded Tax Assets                                     | 18 |
| Financial Instruments   | 18 |
| Capital Resources   | 18 |
| Accounting Policies   | 19 |
| Risk Factors  | 19 |
| Disclosure Controls and Procedures and Internal Controls over Financial Reporting | 19 |
| INTERIM CONDENSED CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS                     | 20 |
| Interim Condensed Consolidated Statements of Loss and Comprehensive Loss          | 21 |
| Interim Condensed Consolidated Statements of Changes in Equity                    | 22 |
| Interim Condensed Consolidated Statements of Financial Position                   | 23 |
| Interim Condensed Consolidated Statements of Cash Flows                           | 24 |
| Notes to the Interim Condensed Consolidated Financial Statements                  | 25 |

## Message from the President and Chief Executive Officer

### Dear shareholders,

The Company entered this year with a focus on selling and installing sterilizers, managing cash and further developing positive direct customer relationships. The Company took steps in prior quarters to redirect its spend, focusing on building its commercialization strength, most notably hiring and training a dedicated capital equipment sales force to support the introduction of the product line in North America.

In the last six months, the Company received orders or commitments for 35 sterilizers, with 14 coming in the first quarter of 2019. We are encouraged by this pace and our 10 experienced salespeople remain focused on rapidly placing the 230 sterilizers we repurchased from our former distributor. We are now tracking opportunities representing over 450 sterilizers in our sales pipeline.

In the first quarter of 2019, the Company shipped nine additional sterilizers and ended the quarter with a total of 75 installed units. These installations are directly contributing to our high margin recurring revenues as planned. I am pleased to say that our efforts at creating a positive direct customer experience are gaining traction. Since assuming the direct field support for our product line, the Company's field service organization has signed numerous equipment maintenance agreements which currently exceed a total value of over \$750,000, with a number of addition contracts currently under negotiation. These service contracts directly contribute to the recurring revenue streams associated with our customers.

Sales of our sterilizers are driven by brand recognition, product claims, pricing, regulatory trends and access to group purchasing contracts among other things. The Company has been developing its brand in part through journal advertisements but has focused its primary spend on trade-show presence both at national and regional levels where end-user decision makers and influencers look for new and innovative technology. These investments have led to quality sales leads.

We have also invested in our contracting efforts with Integrated Delivery Networks (IDN's) and Group Purchasing Organizations (GPOs). Contracting with these organizations can provide increased customer access and additional credibility to our product line and Company. The Company has recently received favorable feedback from GPO organizations that gives us reason to believe that our efforts in this area are beginning to bear fruit. The Company has reached the contracting phase with these GPOs, which we feel demonstrates the recognition of our technology and that our investments are being appropriately applied. We are equally pleased with developing discussions with selected IDN's who purchase directly for their healthcare groups. This said, the Company continues to be aggressive with pricing and placement programs in order to drive rapid installation of our technology.

In the past few months there has been significant discussions and movements involving industry standard setting bodies concerning proposed new practices and approaches to mitigating patient-to-patient contamination caused by ineffectively treated complex medical devices. Regulators have recently gone so far as stating that existing processes are insufficient and "improvements are necessary". In particular, regulators have specifically referenced duodenoscopes and indicated that additional measures such as sterilization should be considered by medical facilities. TSO<sub>3</sub> supports terminal sterilization of all surgical and diagnostics instrumentation that might enter the blood stream and our ability to effectively and efficiently sterilize short flexible compatible scopes competes favorably with competitive low temperature sterilization systems. We remain however, the only label-claim device for the terminal sterilization of long complex multi-channeled devices (see our claims at [www.tso3.com](http://www.tso3.com)). In collaboration with healthcare institutions, selected flexible endoscope OEM's and third-party repair facilities, we continue to work to increase the use-life of long, multi-channeled flexible devices. We believe that we are seeing the initial signs of a change in healthcare practice as we are aware that ten facilities have now adopted at least a practice of sterilizing their known or suspected high-risk cases utilizing our innovative technology; and the interest is growing.

We are seeing increased evidence of product adoption and we are directly contributing to the industry dialogue to improve the standard of healthcare practice. We are measuring and monitoring sales and marketing programs with the goal of applying our resources to the best opportunities and we are working with other organizations who can assist us, and our mutual customers gather the greatest benefit when utilizing our technology. We continue to expect the year 2019 to be a year in which actions deliver results and create a sustainable change in the practice of healthcare reprocessing.



Richard M. Rumble  
President and Chief Executive Officer

## Overview

### General Description

TSO<sub>3</sub> Inc. (“TSO<sub>3</sub>” or the “Company”) was founded in June 1998 in Québec City, Canada and employed 51 people as at March 31, 2019. The Company commercializes a market ready FDA cleared proprietary low temperature sterilization technology for the reprocessing of heat and moisture sensitive medical devices. The Company’s activities encompass the sale, production, maintenance, research, development and licensing of sterilization processes, related consumable supplies and accessories. Its products are designed to specifically address the changing requirements of sterile processing areas in operating rooms (“OR”) or central sterilization departments (“CSSD”), and most recently, to provide terminal sterilization of complex medical devices used in the gastroenterology departments (“GI”). TSO<sub>3</sub> offers an advantageous replacement solution to other low temperature sterilization and high-level disinfection processes currently used by medical facilities to reprocess sensitive devices and instruments. The Company also offers services related to the maintenance of sterilization equipment and compatibility testing of medical devices with such processes.

TSO<sub>3</sub> Corporation, the Company’s wholly-owned subsidiary incorporated in 2015, is located in the State of South Carolina, USA and was established to meet growing US customer demands. The US represents 40+% of the worldwide market for low-temperature sterilization equipment and currently accounts for 80+% of TSO<sub>3</sub>’s sales. The US subsidiary is used for sales and marketing, administration, engineering, warehousing and distribution of parts and consumables, laboratory services, conducting light assembly, and providing service and education to US customers.

TSO<sub>3</sub>’s principal product is the STERIZONE<sup>®</sup> VP4 Sterilizer. The STERIZONE<sup>®</sup> VP4 Sterilizer is a dual sterilant, low temperature sterilization system that uses vaporized hydrogen peroxide (H<sub>2</sub>O<sub>2</sub>) and ozone (O<sub>3</sub>) as its sterilants. TSO<sub>3</sub>’s innovative low-temperature dual sterilization technology is a highly efficient and cost-effective alternative to these legacy technologies for the reprocessing and terminal sterilization of more complex, heat and moisture sensitive medical devices.

### Addressing New Sterilization Challenges

Low temperature sterilization has been in use in the USA since the 1950s as an alternative to steam sterilization that can be damaging to delicate medical devices. With an aging population and the need to reduce costs and patient recovery times, medical facilities are increasingly performing minimally invasive surgeries (“MIS”) and diagnostic endoscopies. These new procedures require the use of delicate and complex medical devices which typically do not tolerate steam sterilization. In order to reprocess these sensitive devices, low temperature sterilization is typically used.

Common low-temperature reprocessing technologies<sup>1</sup> are based on hydrogen peroxide H<sub>2</sub>O<sub>2</sub>, ethylene oxide (EtO) or liquid high-level disinfection (HLD) solutions. These technologies have limitations, such as varying degrees of efficacy and processing capacity and facilities often need to implement a combination of these systems to meet their requirements. Additionally, EtO is associated with environmental and occupational health concerns while HLD does not provide the level of sterility assurance as offered by terminal sterilization.

In recent years, there have been growing concerns over patient-to-patient cross contamination of multidrug resistant bacteria associated with the use of some of these more complex devices, in particular duodenoscopes and other long endoscopes which are reprocessed in HLD. Recognizing the medical industry’s need for a single low temperature high effective and high efficacy sterilization system, TSO<sub>3</sub> decided to pursue regulatory clearances to specifically address the needs of this growing segment of the instrument reprocessing market.

---

<sup>1</sup> [Low-Temperature Sterilization Technologies, the Center for Disease Control.](#)

## Recent Validation and Regulatory Clearances

The flagship STERIZONE® VP4 Sterilizer evolved from the Company's STERIZONE® 125L+ Sterilizer, which was originally licensed by Health Canada (Canadian equivalent of the United States FDA) in 2009, CE marked in 2010 and of which the Company subsequently sold a number of units in Canada. All initial STERIZONE® 125L+ Sterilizers have been upgraded to the improved STERIZONE® VP4 Sterilizers and have been in continuous operation for a number of years.

In December 2014, TSO<sub>3</sub> achieved a major milestone when its STERIZONE® VP4 Sterilizer received 510(k) clearance from the Food and Drug Administration (FDA). In October 2015, the STERIZONE® VP4 Sterilizer received clearance from Health Canada to extend its claims in that country. The new claims included the ability to terminally sterilize multi-channel flexible endoscopes in the Canadian market. In July 2016 and May 2018, TSO<sub>3</sub> announced that the FDA had also cleared TSO<sub>3</sub>'s expanded indications for use (IFU's) of its STERIZONE® VP4 Sterilizer to include multi-channel flexible endoscopes of up to 3.5 meters in length and four or fewer channels having internal lumens of  $\geq 1.45$  mm in inner diameter and  $\leq 3,500$  mm in overall length, and  $\geq 1.2$  mm in inner diameter and  $\leq 1,955$  mm in overall length or devices that were directly validated and submitted as part of the regulatory clearance.

These clearances allowed TSO<sub>3</sub> to initiate commercialization of its proprietary technology to help US healthcare providers improve their reprocessing practices with terminal sterilization of multi-channel flexible endoscopes that fall within the cleared indications, such as certain colonoscopes, gastroscopes and duodenoscopes.

## Pioneering Dual Low Temperature Sterilization Technology

The STERIZONE® Sterilization System has now achieved a number of industry firsts:

- First and only dual-sterilant sterilizer cleared by the FDA for sale in the US;
- First single cycle, low-temperature sterilizer cleared in the US, Europe and Canada to process a 75-pound load of general instruments, single channel flexible endoscopes, and rigid and semi-rigid channelled devices;
- First low temperature sterilizer validated and cleared in the US, Europe and Canada to sterilize multi-channel endoscopes which have four or less channels and up to 3.5 meters in length with internal diameters of 1.2 mm or greater such as certain colonoscopes, duodenoscopes and gastroscopes (see claims);
- First low-temperature sterilizer with a load-sensitive Dynamic Sterilant Delivery System™;
- First documented "wet" cycle with validated micro-condensation sterilant layer;
- First Biological Indicator Test Pack to survive past the first half-cycle.

## Low Temperature Sterilization Customers, Drivers and Markets

Low temperature sterilization reprocessing is performed in three distinct areas within acute care hospitals, including (a) the Company's primary target market: CSSD, (b) OR, and (c) GI.

All three departments have potential uses for the TSO<sub>3</sub> sterilization technology. The STERIZONE® Sterilization System can significantly improve efficiency, cost, risk mitigation and/or throughput in traditional CSSD and OR environments in hospitals.

The STERIZONE® VP4 Sterilizer demonstrated superior in-use benefits related to efficacy, throughput and costs such as:

- Risk mitigation – Patient Safety:
  - Broadest low temperature sterilization claims in the industry
  - Simple error-free single cycle selection (vs competitors who have up to four cycles from which to select)
  - Industry-first claims regarding the terminal sterilization of certain flexible endoscopes



## Competitive Landscape

The Company competes in an industry characterized by both multinational and regional companies that market sterilization technologies, such as Getinge AB, STERIS Corporation, Johnson & Johnson, 3M Company, Cantel Medical Inc., Olympus Corporation, Custom Ultrasonics Inc., and Belimed AG.

The low-temperature vapour sterilization methods most commonly used today are (H<sub>2</sub>O<sub>2</sub>) sterilization systems. These methods offer “terminal sterilization”, which indicates the instruments are packaged and remain sterile until opened at the surgical site.

Other methods that play a role in a sub-segment of low temperature reprocessing include liquid high-level disinfection and liquid chemical sterilization. These reprocessing are not considered terminal sterilization. They are used to complement the central sterilization department’s sterile production. The gastrointestinal department remains a heavy user of liquid chemical systems for the reprocessing of endoscopes. These systems are under increased scrutiny due to identified cases of patient-to-patient cross contamination of multidrug resistant bacteria.

Recently, a legacy technology, EtO, has seen some renewed interest based on its claim (albeit limited) to sterilize complex, multi-channelled flexible endoscopes. This renewed interest coincided with a US regulator suggestion, in a document circulated in 2015, that EtO may be used as a supplemental method when reprocessing duodenoscopes as a means to render the devices more safe for next patient use. EtO is a flammable, toxic, carcinogenic chemistry which is registered as an environmental pollutant. Due to the properties of the chemistry, the sterilization cycle is elongated in an attempt to remove the carcinogenic residuals from the instrument being sterilized. This adds significant time and cost to the reprocessing of instruments. Also, EtO inflicts increased damage on delicate flexible instruments, further increasing the cost associated with its use.

Each of these reprocessing methods offers benefits to customers, but TSO<sub>3</sub> believes that its product offers customers cost-effective and high throughput reprocessing of complex and expensive medical devices, as well as the regulatory clearances for terminal sterilization of the complex endoscopes included in its label claims. Customers must purchase and support a combination of products to meet their daily requirements for sterile instruments. TSO<sub>3</sub>’s technology brings its customers closer to a complete solution, and the extended claims cleared by the FDA demonstrate the truly superior capabilities of the STERIZONE<sup>®</sup> Sterilization System.

## Commercialization Strategy

TSO<sub>3</sub>’s targeted customer groups are primarily acute care and ambulatory care centers in the US and Canada. They are conservative in nature and the sales cycle is lengthy. Sterilization systems are mission critical infrastructure and purchasing decisions involve various decision makers. From surgeons, endoscopists, operating room directors, reprocessing and CSSD managers, infection control, risk management, purchasing departments all the way to the C-suite, each target audience has specific requirements that must be addressed. Purchasing decisions are made according to efficiency, efficacy, instrument flow, regulatory and quality compliance, impact on instruments, cost and risk reduction, group purchasing and contract affiliation. More specifically for the GI market, public demand for safe endoscopic procedures and increasing regulatory pressure may drive demand for the Company’s solution.

### Distribution Agreements

On November 25, 2015, TSO<sub>3</sub> and Getinge Infection Control AB (“Getinge”) (together, “the Parties”) entered into an agreement (the “Getinge Agreement”) which granted Getinge exclusive worldwide global distributor rights to TSO<sub>3</sub>’s STERIZONE<sup>®</sup> VP4 Sterilizer. In association with the Getinge Agreement, TSO<sub>3</sub> shipped a total of 280 STERIZONE<sup>®</sup> VP4 Sterilizers to Getinge in 2016 and 2017.

On January 25, 2018, the Company entered into a co-commercialization agreement (the “Co-commercialization Agreement”) with Getinge in a joint effort to increase sales to end users and optimize the customer experience. The Co-commercialization Agreement allowed the Company to sell its STERIZONE® VP4 Sterilizers and associated products and services directly into the United States within accounts not previously targeted by Getinge and repurchase not less than 100 STERIZONE® VP4 Sterilizers for \$33,000 per sterilizer.

At that time, the Company began independent commercialization activities, including direct sales, marketing and product support, while the Parties entered negotiations regarding modifications to their distribution relationship. Both agreements between the Parties were set to terminate on August 1, 2018 in the event agreement was not reached.

On August 1, 2018, the Parties announced that they mutually decided not to renew the distribution agreements between them, and agreed: 1) to provide TSO<sub>3</sub> unrestricted independent commercialization of its STERIZONE® VP4 Sterilizers; 2) that the Company would purchase approximately 230 STERIZONE® VP4 Sterilizers for \$33,000 per sterilizer from Getinge; 3) to transfer Getinge’s existing sales pipeline to TSO<sub>3</sub> in exchange for shared economics at the completion of sale; and 4) to transition to TSO<sub>3</sub> the service, maintenance and consumables sales of all existing STERIZONE® VP4 Sterilizer customers in the United States and Canada.

#### Transitioning to a Direct Sales Approach

The Company has completed the transition of the STERIZONE® VP4 Sterilizer business from Getinge and is actively and independently focused on selling the STERIZONE® VP4 Sterilizers in its inventory to leading healthcare facilities in the United States and Canada. By the end of 2018, the Company had fully built out its sales structure and hired and trained a total of 11 sales executives (currently 10) which are targeting 11 territories. This sales team took over the prior distributor’s existing opportunities and has since validated and grown the Company’s pipeline of potential commercial opportunities.

#### Sales Strategy

TSO<sub>3</sub>’s direct sales force continues to increase market adoption of its technology. In the first quarter of 2019, TSO<sub>3</sub> received purchase orders or commitment indications for 14 units of its industry-leading STERIZONE® VP4 Sterilizer and shipped nine sterilizers to end-users. The Company ended the quarter with 75 sterilizers installed at end-user locations, seven that have been shipped but not yet installed, and 28 which are under open purchase orders or commitment indications. By leveraging its installed base, increasing market awareness and understanding of the STERIZONE® VP4 Sterilizer’s unique differentiation factors and implementing strategic pricing initiatives, TSO<sub>3</sub> achieved the highest order rate in its recent history, having concluded purchase orders or commitment indications for 35 STERIZONE® VP4 Sterilizers in the six months ending March 31, 2019. Adjusting for these commitments, the Company’s available for sale inventory stood at 192 units at the end of the first quarter of 2019.

#### Sales Process

Medical facilities purchase new sterilization equipment when they need to replace existing systems or when they are building a few facilities. Depending on the customer, the sale process can range between less than 90 days to as much as 12-18 months (from the time an opportunity is identified and turned into a purchase order). Timing can be influenced by a number of factors, such as whether the customer is expanding, in construction or simply replacing existing functional or non-functional sterilizers. Delivery and installation subsequent to the sale can also take short or substantial time depending on customer needs.

The sales process relies on a solutions-centric approach targeting both the clinical and purchasing teams. By working with both audiences, TSO<sub>3</sub>’s sales team develops a solution that is based on performance data, assist in healthcare practice issues and helps create value for the organization.

## Go-to-market Strategies

- **Direct selling to end users**

This is the prioritized go-to-market strategy. Direct clinical sales are conducted by TSO<sub>3</sub>'s sales and marketing team who is focused on selling and providing support to end users in the central sterilization department of acute care hospitals and developing additional opportunities in the gastrointestinal reprocessing market segment.

- **Partnerships**

In order to evaluate in-use technical and device reprocessing data the Company may enter into strategic or commercial partnerships with sales, service providers and medical facilities. The Company currently has units installed with partner hospitals. These hospitals provide TSO<sub>3</sub> with references and valuable in-use data about its system.

## **Business Model and Pricing Strategy**

TSO<sub>3</sub> is focused on building sustainable long-term shareholder value. Its STERIZONE<sup>®</sup> VP4 Sterilizers are capital equipment with an average product life of 10 years or more. These units use higher margin proprietary consumables and require occasional service and maintenance for systems deployed. In the US market, if these systems are used three or more cycles per working day, annual recurring revenue from consumables can reach up to \$20,000 to \$30,000 and annual service and maintenance revenue if customers enter into service contracts, can range between \$12,000 and \$21,000.

As is the case with many recurring revenue business models, especially in the initial market introductory phase, average selling prices might be discounted in order to accelerate adoption. This approach is prioritized in 2019 to build the necessary reference installed base with leading acute and ambulatory care centers in Canada and the USA and quickly generate a reliable and valuable recurring revenue stream in the early stage of the direct commercialization strategy.

## **Seasonality and Early Stage Commercialization**

The sale of medical devices to healthcare facilities is commonly affected by seasonal patterns, as facilities tend to increase spending on capital equipment in the fourth quarter of each year and at the end of each quarter. TSO<sub>3</sub> is in the early phase of commercialization and its current sales efforts are focused on accelerating the introduction to market of its proprietary technology. In addition to annual and quarterly patterns, current sales patterns will also be dependent on the Company's promotions, programs and other efforts to facilitate the adoption of its technology by the market.

## **Intellectual Property**

As of March 31, 2019, TSO<sub>3</sub> had 201 patents or patent applications pending, with 105 relating specifically to the Company's STERIZONE<sup>®</sup> VP4 Sterilizer and related technology. TSO<sub>3</sub> relies on a combination of patents, laws, trade secrets, non-disclosure agreements and various contractual arrangements to protect its exclusive technology.

The majority of patents, most of which cover fundamental aspects of TSO<sub>3</sub>'s STERIZONE<sup>®</sup> Sterilization System technology, have now been issued, while the remaining applications are still pending.

During the first quarter of 2019, the US Patent Office informed the Company of his intent to grant an additional patent on a core aspect of the technology embedded in the STERIZONE<sup>®</sup> Sterilization System.

TSO<sub>3</sub>'s patented unique *Dynamic Sterilant Delivery System*<sup>™</sup> is core to the differentiation of its products and its protection enhances the Company's value.

Trademarks are important assets of the Company. STERIZONE® is a registered trademark of TSO<sub>3</sub> in the United States, Canada and Europe while STERIZONE TECHNOLOGY® is registered in the name of TSO<sub>3</sub> in not less than 43 countries.

## 2019 Growing Installed Base and Recurring Revenue

TSO<sub>3</sub>'s focus remains on growing its install base and placing all units in inventory by aggressively pursuing the CSSD market and the emerging GI market.

Focus on speed-to-market:

- Price units to accelerate placement, build a larger reference base and grow critical mass to accelerate recurring revenue;
- Leverage the existing installed base to demonstrate real-life efficiency and efficacy data;
- Target high use / high visibility hospitals;
- Implement programs and trials designed to gain market share such as “pay-per-cycle” or “guaranteed savings proposals”; and
- Pursue available Group Purchasing Organizations (“GPO”) contracts to help accelerate product adoption.

The Company is also pursuing discussions with OEMs, regulators and the scientific community to address patient safety issues and advocate for more robust reprocessing sterilization methods.

## First quarter 2019 and Recent Activities

TSO<sub>3</sub>'s direct sales force continues to increase market adoption of its technology. In the first quarter of 2019, TSO<sub>3</sub> received purchase orders or commitment indications for 14 units of its industry-leading STERIZONE® VP4 Sterilizer and shipped nine sterilizers to end-users. The Company ended the quarter with 75 sterilizers installed at end-user locations, seven that have been shipped but not yet installed, and 28 which are under open purchase orders or commitment indications. The Company is on a record pace with 35 units sold or committed to within the six months ending March 31, 2019.

The Company has also invested in our contracting efforts with Integrated Delivery Networks (IDN's) and GPO's. Contracting with these organizations can provide increased customer access and additional credibility. The Company has recently received favorable feedback from GPO organizations that give it reason to believe that its efforts in this area are beginning to bear fruit. The Company has reached the contracting phase and is actively negotiating agreement conditions. This demonstrates the recognition of our technology and that our investments are being appropriately applied. The Company is also in developing discussions with selected IDN's who purchase directly for their healthcare groups. The Company continues to be aggressive with pricing and placement programs in order to drive rapid installation of our technology.

Most recently, the Company appointed Sara Elford to the Company's board of directors and further announced the resignation of Douglas Dieter. Ms. Elford enjoyed a long and successful career in Canadian capital markets. From 1998 to 2015, she was a Sell-Side Equity Research Analyst covering Sustainability and Special Situations at Canaccord Genuity, where she was consistently ranked by Brendan Wood International and won numerous StarMine awards for stock picking. Previously, she held positions with Brink, Hudson & Lefevre and CIBC Wood Gundy in Vancouver.

## Management Discussion and Analysis

This management discussion and analysis (MD&A) is intended to help readers assess the consolidated financial position and consolidated financial performance of TSO<sub>3</sub> Inc. (“TSO<sub>3</sub>” or the “Company”) for the three-month period ended March 31, 2019 and to compare them with the three-month period ended March 31, 2018. This information is dated May 6, 2019 and should be read in conjunction with the Interim Condensed Consolidated Unaudited Financial Statements and the accompanying notes. Unless specified otherwise, all amounts are stated in US dollars.

The financial information contained in this MD&A and in the Interim Condensed Consolidated Unaudited Financial Statements has been prepared in accordance with the International Financial Reporting Standards (“IFRS”). The Company occasionally refers to non-IFRS financial measures in the MD&A. See the Non-IFRS financial measures section for more information.

The Interim Condensed Consolidated Unaudited Financial Statements, accompanying notes and MD&A have been reviewed by the Audit Committee and Risk Management of TSO<sub>3</sub> and approved by the Board of Directors.

This MD&A contains forward-looking information. A statement about the forward-looking information is made in the next section. Also, the reader should review the section on Risk Factors discussing some of the risks and uncertainties that may have a material adverse effect on the Company’s business, results of operations, or financial condition as well as on an investment in the Company’s securities.

Additional information regarding TSO<sub>3</sub> can be found in its Annual Information Form, and under TSO<sub>3</sub>’s issuer profile on SEDAR at ([www.sedar.com](http://www.sedar.com)) and TSO<sub>3</sub>’s website at [www.tso3.com](http://www.tso3.com).

## Forward Looking Statements

Certain statements contained in this report and the MD&A constitute forward-looking statements. These statements relate to future events or the Company’s future performance, business prospects or opportunities and product development. All statements other than statements of historical facts may be forward-looking statements. Forward-looking statements are often, but not always, identified by the use of words such as “seek”, “anticipate”, “plan”, “continue”, “estimate”, “expect”, “may”, “will”, “project”, “predict”, “potential”, “targeting”, “intend”, “could”, “might”, “should”, “believe” and similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements.

The Company believes that the expectations reflected in these forward-looking statements are reasonable, but no assurance can be given that these expectations will prove to be correct. These statements speak only as of the date of this report. Such statements are based on a number of assumptions which may prove to be incorrect, including, but not limited to, assumptions about:

- The ability for the Company to market and sell its products;
- The success of sales and relationship with marketing partners and suppliers;
- The ability for the Company to deploy TSO<sub>3</sub>’s products to end customers;
- The ability for the Company to attract capital and other financial risks;
- Business and economic conditions;
- The ability to obtain regulatory authorizations that are required to market its product;
- The ability to attract and retain skilled staff;
- Regulatory Approvals;
- Competition;
- Tax benefits and tax rates;
- Foreign currency exchange rates;

- The compatibility of medical instruments with the Company’s technology;
- The ability to obtain sufficient quantities of supplies and materials when needed;
- The ability to complete research and development work.

These forward-looking statements involve risks and uncertainties relating to, among other things, limited history of commercialization, commercial operations, compatibility, biocompatibility, research and development projects, dependency on key personnel, management of business growth, intellectual property and counterfeiting, competition, product liability issues, litigation, regulatory approvals and financial instruments. Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to, the risk factors described under the section “Risk factors” in the Annual MD&A of the Company for the year ended December 31, 2018, which reflect to the Company’s knowledge, the material risks and uncertainties it faced as at May 6, 2019, the date of filing for the first fiscal quarter of 2019. Disclosure contained in this document is current to that date, unless otherwise stated.

Investors should not place undue reliance on forward-looking statements as the plans, intentions or expectations upon which they are based might not occur. The Company cautions that the foregoing list of risk factors is not exhaustive. Investors and others who base themselves on the Company’s forward-looking statements should carefully consider the above factors as well as the uncertainties they represent and the risk they entail. The reader must not unduly rely upon the Company’s prospective statements.

Further, the Company does not intend, and does not assume any obligation, to update these forward-looking statements, except as may be required by applicable laws.

## Summary of Results

Periods ended March 31, 2019 and 2018 (Unaudited, IFRS Basis, in thousands of US dollars, except per share amounts)

|   | First Quarter  |         |
|---|----------------|---------|
|   | 2019           | 2018    |
|   | \$             | \$      |
| <b>Revenues</b>   | <b>960</b>     | 255     |
| <b>Cost of sales</b>  | <b>583</b>     | 526     |
| <b>Gross profit</b>   | <b>377</b>     | (271)   |
| <b>Expenses</b>   |                |         |
| Research and development  | 710            | 1,704   |
| Selling, general and administrative                                 | 2,582          | 2,551   |
| Financial expenses (income)   | 479            | (14)    |
| <b>Total Expenses</b>   | <b>3,771</b>   | 4,241   |
| <b>Net loss before income taxes</b>                                 | <b>(3,394)</b> | (4,512) |
| Income taxes  | 32             | -       |
| <b>Net loss and comprehensive loss</b>                              | <b>(3,426)</b> | (4,512) |
| <b>Weighted average number of outstanding shares (in thousands)</b> | <b>93,465</b>  | 92,877  |
| <b>Basic and diluted net loss per share</b>                         | <b>(0.04)</b>  | (0.05)  |
| <b>Basic and diluted net comprehensive loss per share</b>           | <b>(0.04)</b>  | (0.05)  |

## Results Analysis

Below, the Company discusses the variations of certain accounts for the three-month periods ending March 31, 2019 and 2018.

All dollar amounts are in **US Dollars** unless otherwise noted.

## REVENUES

The Company records revenue from the sale of sterilizer units and associated accessories (typically upon their shipment), as well as recurring revenue from the sale of consumables (“recurring revenue”) and service.

For the first quarter of 2019, revenues recorded were \$1.0 million, as compared to \$0.3 million in the first quarter of 2018. Revenues in the first quarter of 2019 came from the sale of sterilizers, consumables, accessories and service. The Company shipped nine sterilizers to hospitals in the first quarter of 2019 under its new direct sales commercialization strategy, as opposed to none in the same quarter in 2018. Several of the sterilizer shipments were made under promotional programs which did not result in revenue recorded on shipment of the sterilizer, but are expected to result in recorded revenue in the future either in association with the sterilizers themselves, or with associated consumables or service sales.

In the first quarter of 2019, the Company recorded recurring revenue of \$0.4 million from the sale of consumables, compared to \$0.2 million in the same quarter of 2018, reflecting a growing installed base of STERIZONE® VP4 Sterilizers in medical facilities as well as a transition from wholesale pricing in 2018 to higher retail pricing in 2019.

## SUMMARY OF NET LOSS

In the first quarter of 2019, net loss and comprehensive loss totaled \$3.4 million or \$0.04 per share, as compared to \$4.5 million or \$0.05 per share of net loss and comprehensive loss during the same period in 2018. The \$1.1 million variance is explained by the increase of \$0.6 million in gross profit mainly related to the shipment of nine sterilizers, the increase of consumables revenues sales at retail prices rather than wholesale prices and a decrease of \$1.0 million of research and development expenses. This was partially offset by non-cash financial expenses of \$0.5 million associated with the Convertible Note.

In 2018, the Company closed a \$15.0 million Convertible Note financing as part of a \$20.0 million financing package. The Convertible Note contains two components: debt and an embedded derivative, the latter of which is the right to convert the Convertible Note into common shares of the Company at US\$0.82 per share. In accordance with IFRS 9, the Company shall revalue the embedded derivative on a quarterly basis and record the difference in liabilities and in financial income or loss. The value of the underlying derivative, and subsequent revaluations, has no cash impact on the Company. As a result of the revaluation of the derivative in association with the Convertible Note, the Company recorded a non-cash financial gain of \$0.3 million in the first quarter of 2019.

For the first quarter of 2019, the Company incurred no material events which would have impacted its comprehensive loss.

## Supplemental Non-IFRS Financial Measures

This MD&A was prepared using results and financial information determined under IFRS. In addition to IFRS financial measures, management uses non-IFRS financial measures to assess the Company’s operational performance. It is likely that the non-IFRS financial measures used by the Company will not be comparable to similar measures reported by other issuers or those used by financial analysts as their measures may have different definitions. The measures used by the Company are intended to provide additional information and should not be considered in isolation or as a substitute for IFRS financial performance measures.

Generally, a non-IFRS financial measure is a numerical measure of an entity’s historical or future financial performance, financial position or cash flows that is neither calculated nor recognized under

IFRS. Management believes that such non-IFRS financial measures are important as they provide users of the financial statements with a better understanding of the results of the Company's recurring operations and their related trends, while increasing transparency and clarity into its operating results. Management also believes these measures can be useful in assessing the Company's capacity to discharge its financial obligations.

Management is assessing its operational performance using supplemental non-IFRS measures which removes significant unusual items that do not reflect the recurring and ongoing operational results and trends.

## IFRS TO NON-IFRS ADJUSTED EBITDA RECONCILIATION

| <b>\$000's</b>                               | <b>2019<br/>Q1</b> | Q4      | Q3      | Q2      | 2018<br>Q1 |
|--|--------------------|---------|---------|---------|------------|
| Net loss                                     | <b>(3,426)</b>     | (2,676) | (2,104) | (3,952) | (4,512)    |
| Financial expenses (income)                  | <b>479</b>         | (1,055) | (599)   | (12)    | (14)       |
| Amortization and depreciation                | <b>269</b>         | 235     | 270     | 292     | 315        |
| Write-down of tangible and intangible assets | -                  | 1,026   | -       | -       | -          |
| Share-based compensation expense             | <b>356</b>         | 369     | 688     | 627     | 371        |
| Income taxes                                 | <b>32</b>          | 7       | 11      | 7       | -          |
| Adjusted EBITDA                              | <b>(2,290)</b>     | (2,094) | (1,734) | (3,038) | (3,840)    |

<sup>(1)</sup> Refer to the Non-IFRS financial measures.

Adjusted EBITDA is adjusted Earnings before Interest, Taxes, Depreciation, and Amortization (Adjusted EBITDA). Adjusted EBITDA adjusts net income for (1) significant realized and unrealized foreign exchange gains or losses, (2) financial expenses (income), (3) amortization and depreciation expenses (4) share-based compensation expense, (5) write-downs of certain tangible and intangible assets, (6) income taxes, and (7) other significant unusual items.

## EXPENSES

### Foreign Exchange Impact

The Company's reporting currency is in US dollars as the significant majority of its current and future revenues are and are expected to be denominated in US dollars.

A significant portion of the Company's expenses are denominated in Canadian dollars. Fluctuations in the value of Canadian dollars (CAD) relative to US dollars (USD) will have an impact on the Company's operating results to the extent expenses in Canadian dollars are not offset by revenues in the same currency. The Company currently does not otherwise hedge against foreign exchange rate fluctuations.

In the first quarter of 2019, total expenses denominated in Canadian dollars were CAD\$1.4 million, as compared to CAD\$2.3 million in the first quarter of 2018. The average USD/CAD foreign exchange rate in the first quarter of 2019 was 0.7522 as compared to 0.7910 in 2018, which is reflected in a decrease in CAD denominated expenses of 5% year over year upon conversion to USD.

In the first quarter of 2019, total cost of sales related expenses denominated in Canadian dollars were CAD\$0.4 million, as compared to CAD\$0.7 million in the first quarter of 2018. Total research and development expenses denominated in Canadian dollars were CAD\$0.3 million in the first quarter of 2019, as compared to CAD\$0.8 million in the first quarter of 2018, and total SG&A expenses denominated in Canadian dollars were CAD\$0.7 million, as compared to CAD\$0.8 million in the first quarter of 2018.

From a quarterly sequential perspective, the USD/CAD foreign exchange rate in the first quarter of 2019 was 0.7522 as compared to 0.7575 in the fourth quarter of 2018, which is reflected in a decrease in CAD denominated expenses of 1% quarter over quarter upon conversion to USD.

### **Cost of sales**

Cost of sales includes inventory costs and all expenses incurred in connection with production costs, related quality control and assurance expenses, cost of services sold to end-users, shipping expenses, supply chain activities as well as layout improvements.

For the three-month period ended March 31, 2019, cost of sales amounted to \$0.6 million, as compared to \$0.5 million for the same period in 2018. In the first quarter of 2019, TSO<sub>3</sub> shipped nine STERIZONE<sup>®</sup> VP4 Sterilizers to hospitals as opposed to none in the first quarter of 2018.

Gross profit was positive by \$0.4 million in the first quarter of 2019, as compared to negative by \$0.3 million in the first quarter of 2018. Gross profit in the first quarter of 2019 increased as a result of increased sterilizer sales and consumables revenues. Also, gross profits increased as sales in 2019 were at direct to user retail prices rather than the wholesale prices at which we sold to our distributor in the first quarter of 2018.

### **Research and Development**

For the quarter ended March 31, 2019, research and development expenses were \$0.7 million, as compared to \$1.7 million for the same period in 2018. For the first quarter of 2019, the Company reduced by \$0.7 million expenses related to salary, share-based compensation, travelling expenses and professional fees and by \$0.2 million expenses related to material purchases, equipment maintenance and depreciation.

The Company reduced its research and development expenditures as it focused more of its investments on selling and marketing activities.

### **Selling, General and Administrative (SG&A)**

Selling, general and administrative (SG&A) include marketing, sales, service and administrative expenses. SG&A expenses were \$2.6 million for the quarter ended March 31, 2019 (same amount for the same period in 2018).

During the first quarter of 2019, as compared to the same period in 2018, the Company incurred an additional \$0.1 million in additional marketing, sales and service expenses. This increase was offset by a decrease in general and administration expenditures in the first quarter of 2019, as compared to the same period in 2018, of \$0.3 million in salary and professional fees, offset by an increase of \$0.2 million in share-based compensation.

### **Share-based compensation expense**

For the quarter ended March 31, 2019, non-cash share-based compensation amortization amounted to \$0.4 million (same amount for the same period in 2018).

As at March 31, 2019, the Company had 7.6 million stock options outstanding, as compared to 7.7 million in 2018.

These expenses are presented in the Interim Condensed Consolidated Statements of Loss and Comprehensive Loss in the expense line items.

## Financial expenses (income)

For the quarter ended March 31, 2019, financial expenses was at \$0.5 million, as compared to an insignificant financial income for the same period in 2018. The Company recorded a non-cash gain of \$0.2 million on the Company's Convertible Note embedded derivative offset by \$0.7 million of accrued interest expense related to the \$20.0 million debt financing obtained on August 1, 2018.

## Financial Position Analysis

(Unaudited, IFRS Basis, in thousands of US dollars)

|   | March 31,<br>2019<br>\$ | December 31,<br>2018<br>\$ |
|---|-------------------------|----------------------------|
| Cash and cash equivalents   | 11,268                  | 12,961                     |
| Accounts receivable and current tax assets                                  | 944                     | 1,607                      |
| Inventories   | 3,438                   | 3,534                      |
| Property, plant and equipment   | 2,360                   | 2,039                      |
| Intangibles assets  | 1,793                   | 1,781                      |
| Accounts payable, accrued liabilities, current and deferred tax liabilities | 1,949                   | 1,909                      |
| Warranty provision  | 305                     | 273                        |
| Deferred revenues   | 185                     | 103                        |
| Lease liability (short and long term)                                       | 389                     | -                          |
| Debt and embedded derivative  | 18,517                  | 18,030                     |
| Equity (deficit)  | (1,202)                 | 1,868                      |

## Liquid Assets

As at March 31, 2019, cash and cash equivalents amounted to \$11.3 million, as compared to \$13.0 million as at December 31, 2018.

In the first quarter of 2019, the Company used approximately \$2.3 million in cash from operations, excluding non-cash working capital, as compared to \$3.9 million in the same period in 2018. This decreased is due to an increase in sales of sterilizers to hospitals and a decrease of expenses. In the first quarter of 2019, the Company generated \$0.7 million from changes in non-cash working capital, as compared to \$0.9 million consumed last year. Working capital cash generation came predominantly from the decrease in accounts receivables.

## Accounts Receivable and current income tax assets

As at March 31, 2019, accounts receivable and current tax assets amounted to \$0.9 million, as compared to \$1.6 million as at December 31, 2018. As at March 31, 2019 receivables were related to customer receivables, R&D and sales tax credits.

## Inventories

As at March 31, 2019, inventories amounted to \$3.4 million, as compared to \$3.5 million as at December 31, 2018.

|                  | March 31,<br>2019<br>\$ | December 31,<br>2018<br>\$ |
|------------------|-------------------------|----------------------------|
| Raw Materials    | 925                     | 925                        |
| Work in Progress | 50                      | 74                         |
| Finished Goods   | 2,463                   | 2,535                      |
|                  | 3,438                   | 3,534                      |

**Property, Plant and Equipment**

Property, plant and equipment, net of depreciation, amounted to \$2.4 million as at March 31, 2019, which is \$0.3 million higher than at December 31, 2018. During the quarter, TSO<sub>3</sub> acquired a total of \$0.1 million in property, plant and equipment, including the transfer of two sterilizers from inventories. Depreciation was \$0.2 million during the first quarter of 2019. As a result of initially applying IFRS 16, Leases, in relation to leases that were previously classified as operating leases, the Company recognised \$0.4 million of right-of-use assets as at March 31, 2019.

**Intangible Assets**

Intangible assets, net of amortization amounted to \$1.8 million as at March 31, 2019 which is comparable to December 31, 2018. In the first quarter of 2019 the Company invested \$0.1 million in patents which was offset by \$0.1 million of amortization.

**Accounts Payable, Accrued Liabilities, Current and Deferred Tax Liabilities**

As at March 31, 2019, accounts payable, accrued liabilities, current and deferred income tax liabilities amounted to \$1.9 million, which is comparable to December 31, 2018.

**Deferred Revenues**

As at March 31, 2019, deferred revenues include the unamortized portion of prepaid service contracts covering a part of the installed base of STERIZONE<sup>®</sup> VP4 Sterilizers.

**Lease Liability**

As a result of initially applying IFRS 16, Leases, in relation to leases that were previously classified as operating leases, the Company recognised \$0.4 million of lease liabilities as at March 31, 2019.

**Debt and embedded derivative**

As at March 31, 2019, debt amounted to \$17.4 million and embedded derivative amounted to \$1.1 million for a total of \$18.5 million and related to a \$20.0 million financing entered into on August 1, 2018. The Company shall revalue the embedded derivative on a quarterly basis and record the difference in liabilities and in financial income or loss. The value of the underlying derivative, and subsequent revaluations, have no cash impact on the Company. As a result of the revaluation of the derivative in association with the Convertible Note, the Company recorded a non-cash financial gain of \$0.3 million in the first quarter of 2019.

**Shareholders' Equity**

As at March 31, 2019, Shareholders' Equity amounted to negative \$1.2 million, as compared to positive \$1.9 million as at December 31, 2018. The variation is mainly the result of the absorption of the operating deficit incurred during the three-month period ended March 31, 2019, partially offset by \$0.4 million in share-based compensation recognized during the same period.

As at March 31, 2019 the number of outstanding shares was 93,465,238 (same as at December 31, 2018). As of May 6, 2019, the number of outstanding shares was 93,511,656.

## Cash Flows Analysis

(Unaudited, IFRS Basis, in thousands of US dollars)

|                      | <b>2019</b>    | <b>First Quarter</b> |
|----------------------|----------------|----------------------|
|                      | <b>\$</b>      | <b>2018</b>          |
|                      |                | <b>\$</b>            |
| Operating Activities | <b>(1,646)</b> | (4,766)              |
| Investing Activities | <b>(75)</b>    | 2,218                |
| Financing Activities | <b>28</b>      | 25                   |

### Operating Activities

In the first quarter of 2019, the Company used approximately \$2.3 million in cash from operations, excluding non-cash working capital, as compared to \$3.9 million in the same period in 2018. This decreased due to an increase in sales of sterilizers to hospitals and a decrease of expenses. In the first quarter of 2019, the Company generated \$0.7 million from changes in non-cash working capital, as compared to \$0.9 million consumed last year. Working capital cash generation came predominantly from the decrease in accounts receivables.

### Investing Activities

For the first quarter of 2019, investing activities used \$0.1 million, as compared to \$2.2 million generated in the same period in 2018. In the first quarter of 2019, the Company used \$0.1 million to purchase property plant and equipment and intangible assets, as compared to \$2.3 million generated from the net disposal of short term investments and \$0.1 million used to purchase property plant and equipment and intangible assets in the same period in 2018.

### Financing Activities

For both of the three-month periods ended March 31, 2019 and 2018, cash generated from financing activities was immaterial.

## Summary of Quarterly Results

(Unaudited, IFRS Basis, in thousands of US dollars, except per share amounts)

This table shows the quarterly evolution of revenues, net loss and net loss per share.

|                                   | <b>2019</b>    |           |           |           | <b>2018</b> |           |           | <b>2017</b> |
|-----------------------------------|----------------|-----------|-----------|-----------|-------------|-----------|-----------|-------------|
|                                   | <b>Q1</b>      | <b>Q4</b> | <b>Q3</b> | <b>Q2</b> | <b>Q1</b>   | <b>Q4</b> | <b>Q3</b> | <b>Q2</b>   |
| Revenues                          | <b>960</b>     | 1,122     | 782       | 373       | 255         | 5,780     | 5,105     | 4,630       |
| Net loss                          | <b>(3,426)</b> | (2,676)   | (2,104)   | (3,952)   | (4,512)     | (1,449)   | (1,771)   | (2,254)     |
| Net loss per Share (basic, in \$) | <b>(0.04)</b>  | (0.03)    | (0.02)    | (0.04)    | (0.05)      | (0.02)    | (0.02)    | (0.02)      |

## Segmented Information

The Company has one operating segment.

|                      | <b>2019</b> | <b>First Quarter</b> |
|----------------------|-------------|----------------------|
| <b>Revenues</b>      |             | <b>2018</b>          |
| Canada and Worldwide | <b>174</b>  | 50                   |
| United States        | <b>786</b>  | 205                  |
|                      | <b>960</b>  | 255                  |

|                      | March 31, 2019 |                                     |                      | December 31, 2018 |                                     |                      |
|----------------------|----------------|-------------------------------------|----------------------|-------------------|-------------------------------------|----------------------|
|                      | Inventories    | Property,<br>Plant and<br>Equipment | Intangible<br>Assets | Inventories       | Property,<br>Plant and<br>Equipment | Intangible<br>Assets |
| Canada and Worldwide | 1,320          | 1,166                               | 1,786                | 1,382             | 813                                 | 1,772                |
| United States        | 2,118          | 1,194                               | 7                    | 2,152             | 1,226                               | 9                    |
|                      | <b>3,438</b>   | <b>2,360</b>                        | <b>1,793</b>         | 3,534             | 2,039                               | 1,781                |

For the first quarter of 2018, revenue from Getinge represented 93% of the Company's total revenues in conjunction with Getinge and TSO<sub>3</sub>'s distribution agreements (none for the same period in 2019).

## Off-Balance Sheet Arrangement

The Company made no off-balance sheet arrangements during the first quarter of 2019 other than purchase orders issued in the normal course of business.

## Additional Disclosure – Unrecorded Tax Assets

The Company has accumulated a substantial amount of losses, unclaimed expenses and tax credits that could be claimed in the future to reduce income taxes. The related deferred income tax assets will be recorded on the Condensed Consolidated Financial Statements only when the Company concludes that these tax assets will probably be materialized by shielding profits from taxes, or otherwise. If the Company had reached this conclusion on March 31, 2019, \$26.5 million in tax assets would have been recorded based on an effective rate of 15% for federal taxes and 11.5% for provincial taxes (\$25.7 million as at December 31, 2018 and same effective tax rate).

## Financial Instruments

The reader is referred to note 7 of the Company's Annual Audited Consolidated Financial Statement for the year ended December 31, 2018 and note 6 of the Interim Condensed Consolidated Unaudited Financial Statements for the quarter ended March 31, 2019 for a detailed presentation of financial instruments.

## Capital Resources

The Company needs capital primarily to finance its production, its research and development, its selling, general and administrative expenses, its working capital and its capital expenditures. The Company's capital is comprised of share capital and reserve for share-based compensation.

In the past, the Company has financed its activities through public and private debt and equity financings and, to a small extent, through government grants and tax credits.

The Company invests its funds in highly liquid short-term investments as required by its Investment Policy (see section on Risk Factors presented in the Annual Management Discussion and Analysis of the Company for the year ended December 31, 2018). These securities are chosen on the basis of foreseen cash requirements and safety.

## Accounting Policies

The reader is referred to notes 2 and 3 of the Company's Annual Audited Consolidated Financial Statements for the year ended December 31, 2018 and note 2 of the Interim Condensed Consolidated Unaudited Financial Statements for the quarter ended March 31, 2019 for a detailed presentation of accounting policies, critical accounting judgments, key source of estimation uncertainty and future accounting changes.

## Risk Factors

The Company operates in industry segments that have a variety of risk factors and uncertainties. TSO<sub>3</sub> hereby incorporates by reference the risks and uncertainties described in the Annual Management Discussion and Analysis of the Company for the year ended December 31, 2018 which reflect, to its knowledge, the material risks and uncertainties the Company faced as at March 31, 2019.

## Disclosure Controls and Procedures and Internal Controls over Financial Reporting

In accordance with National Instrument 52-109 of the Canadian Securities Administrators, the Company has filed certificates signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on the design and effectiveness of disclosure controls and procedures (DC&P) and the design and effectiveness of internal control over financial reporting (ICFR).

The CEO and the CFO have designed DC&P, or caused them to be designed under their supervision, to provide reasonable assurance that (1) material information relating to the Company has been made known to them and that (2) information required to be disclosed in the Company's filings is recorded, processed, summarized and reported within the prescribed time periods under securities legislation as of March 31, 2019.

Also, the CEO and the CFO have designed ICFR, or have caused it to be designed under their supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Interim Financial Statements for financial reporting purposes in accordance with IFRS as of March 31, 2019.

### Changes in internal controls over financial reporting

No changes were made to the Company's internal controls over financial reporting that occurred during the quarter ended March 31, 2019 that have materially affected, or are reasonably likely to materially affect, the internal controls over financial reporting.

## **INTERIM CONDENSED CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS**

**For the three-month periods ended March 31, 2019 and 2018**

## Interim Condensed Consolidated Statements of Loss and Comprehensive Loss

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, except per share amounts)

|   | Notes    | First Quarter  |         |
|---|----------|----------------|---------|
|   |          | 2019           | 2018    |
|   |          | \$             | \$      |
| <b>Revenues</b>   | <b>3</b> | <b>960</b>     | 255     |
| <b>Cost of sales</b>  |          | <b>583</b>     | 526     |
| <b>Gross profit</b>   |          | <b>377</b>     | (271)   |
| <b>Expenses</b>   |          |                |         |
| Research and development  |          | 710            | 1,704   |
| Selling, general and administrative                                 |          | 2,582          | 2,551   |
| Financial expenses (income)   | 4        | 479            | (14)    |
| <b>Total Expenses</b>   |          | <b>3,771</b>   | 4,241   |
| <b>Net loss before income taxes</b>                                 |          | <b>(3,394)</b> | (4,512) |
| Income taxes  |          | 32             | -       |
| <b>Net loss and total comprehensive loss</b>                        |          | <b>(3,426)</b> | (4,512) |
| <b>Weighted average number of outstanding shares (in thousands)</b> |          | <b>93,465</b>  | 92,877  |
| <b>Basic and diluted net loss per share</b>                         | 17       | <b>(0.04)</b>  | (0.05)  |
| <b>Basic and diluted net comprehensive loss per share</b>           | 17       | <b>(0.04)</b>  | (0.05)  |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statements of Changes in Equity

(Unaudited, in thousands of US dollars)

|                                     | Notes | Share<br>Capital<br>\$ | Reserve-<br>Share-<br>Based<br>Compen-<br>sation<br>\$ | Deficit<br>\$ | Accumu-<br>lated<br>Other<br>Compre-<br>hensive<br>Loss<br>\$ | Total<br>\$ |
|-------------------------------------|-------|------------------------|--|---------------|---|-------------|
| <b>Balance at January 1, 2018</b>   |       | 111,215                | 6,574  | (103,186)     | (1,712)   | 12,891      |
| Options exercised                   | 13    | 39                     | (14)   | -             | -   | 25          |
| Share-based compensation            | 14    | -                      | 371  | -             | -   | 371         |
| Net loss for the period             |       | -                      | -  | (4,512)       | -   | (4,512)     |
| <b>Balance at March 31, 2018</b>    |       | 111,254                | 6,931  | (107,698)     | (1,712)   | 8,775       |
| <b>Balance at April 1, 2018</b>     |       | 111,254                | 6,931  | (107,698)     | (1,712)   | 8,775       |
| Options exercised                   | 13    | 216                    | (75)   | -             | -   | 141         |
| Share-based compensation            | 14    | -                      | 1,684  | -             | -   | 1,684       |
| Net loss for the period             |       | -                      | -  | (8,732)       | -   | (8,732)     |
| <b>Balance at December 31, 2018</b> |       | 111,470                | 8,540  | (116,430)     | (1,712)   | 1,868       |
| <b>Balance at January 1, 2019</b>   |       | 111,470                | 8,540  | (116,430)     | (1,712)   | 1,868       |
| Options exercised                   | 13    | -                      | -  | -             | -   | -           |
| Share-based compensation            | 14    | -                      | 356  | -             | -   | 356         |
| Net loss for the period             |       | -                      | -  | (3,426)       | -   | (3,426)     |
| <b>Balance at March 31, 2019</b>    |       | 111,470                | 8,896  | (119,856)     | (1,712)   | (1,202)     |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statements of Financial Position

(Unaudited, in thousands of US dollars)

|  | Notes | March 31,<br>2019<br>\$ | December 31,<br>2018<br>\$ |
|--|-------|-------------------------|----------------------------|
| <b>Current Assets</b>                    |       |                         |                            |
| Cash and Cash Equivalents                | 6     | 11,268                  | 12,961                     |
| Accounts Receivable                      | 6, 7  | 944                     | 1,591                      |
| Inventories                              | 8     | 3,438                   | 3,534                      |
| Current Tax Assets                       |       | -                       | 16                         |
| Prepaid Expenses                         |       | 340                     | 261                        |
|  |       | <b>15,990</b>           | <b>18,363</b>              |
| <b>Non-current Assets</b>                |       |                         |                            |
| Property, Plant and Equipment            | 9     | 2,360                   | 2,039                      |
| Intangible Assets                        | 10    | 1,793                   | 1,781                      |
|  |       | <b>4,153</b>            | <b>3,820</b>               |
|  |       | <b>20,143</b>           | <b>22,183</b>              |
| <b>Current Liabilities</b>               |       |                         |                            |
| Accounts Payable and Accrued Liabilities | 6     | 1,882                   | 1,858                      |
| Warranty Provision                       |       | 305                     | 273                        |
| Current Tax Liabilities                  |       | 16                      | -                          |
| Lease Liabilities                        |       | 139                     | -                          |
| Deferred Revenues                        | 11    | 185                     | 103                        |
|  |       | <b>2,527</b>            | <b>2,234</b>               |
| <b>Non-current Liabilities</b>           |       |                         |                            |
| Deferred Tax Liabilities                 |       | 51                      | 51                         |
| Lease Liabilities                        |       | 250                     | -                          |
| Debt                                     | 6, 12 | 17,453                  | 16,711                     |
| Embedded Derivative                      | 6, 12 | 1,064                   | 1,319                      |
|  |       | <b>21,345</b>           | <b>20,315</b>              |
| <b>Equity</b>                            |       |                         |                            |
| Share Capital                            | 13    | 111,470                 | 111,470                    |
| Reserve – Share-based Compensation       | 14    | 8,896                   | 8,540                      |
| Deficit                                  |       | (119,856)               | (116,430)                  |
| Accumulated Other Comprehensive Loss     |       | (1,712)                 | (1,712)                    |
|  |       | <b>(1,202)</b>          | <b>1,868</b>               |
|  |       | <b>20,143</b>           | <b>22,183</b>              |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statements of Cash Flows

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars)

|   | Notes | First Quarter  |                |
|---|-------|----------------|----------------|
|   |       | 2019           | 2018           |
|   |       | \$             | \$             |
| <b>Cash flows from operating activities</b>                 |       |                |                |
| Net loss  |       | (3,426)        | (4,512)        |
| Adjustments for:  |       |                |                |
| Depreciation and amortization                               |       | 269            | 315            |
| Loss on disposal of property, plant and equipment           |       | 7              | -              |
| Income tax  |       | 32             | -              |
| Share-based compensation                                    | 14    | 356            | 371            |
| Capitalized interest on long term debt                      | 12    | 714            | -              |
| Gain on re-measurement at fair-value on embedded derivative | 12    | (255)          | -              |
| Investment income   | 4     | (44)           | (27)           |
|   |       | (2,347)        | (3,853)        |
| Changes in non-cash operating working capital items         | 15    | 657            | (948)          |
| Interest received   |       | 44             | 35             |
| <b>Cash flows used by operating activities</b>              |       | <b>(1,646)</b> | <b>(4,766)</b> |
| <b>Cash flows from investing activities</b>                 |       |                |                |
| Disposal of investments                                     |       | -              | 2,326          |
| Acquisition of property, plant and equipment                | 9     | (8)            | (67)           |
| Acquisition of intangible assets                            | 10    | (71)           | (41)           |
| Proceed from disposal of property, plant and equipment      |       | 4              | -              |
| <b>Cash flows (used) generated by investing activities</b>  |       | <b>(75)</b>    | <b>2,218</b>   |
| <b>Cash flows from financing activities</b>                 |       |                |                |
| Financing fee   | 12    | 28             | -              |
| Options exercised   | 13    | -              | 25             |
| <b>Cash flows generated by financing activities</b>         |       | <b>28</b>      | <b>25</b>      |
| <b>Decrease in cash and cash equivalents</b>                |       | <b>(1,693)</b> | <b>(2,523)</b> |
| <b>Cash and cash equivalents at the beginning</b>           |       | <b>12,961</b>  | <b>8,044</b>   |
| <b>Cash and cash equivalents at the end</b>                 |       | <b>11,268</b>  | <b>5,521</b>   |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 1. Description of Business

TSO<sub>3</sub> (“TSO<sub>3</sub>” or the “Company”) exists under the Business Corporations Act (Québec). The Company’s activities encompass the sale, production, maintenance, research, development and licensing of sterilization processes, related consumable supplies and accessories. Its products are designed to specifically address the changing requirements of sterile processing areas in operating rooms (“OR”) or central sterilization departments (“CSSD”), and most recently, to provide terminal sterilization of complex medical devices used in the gastroenterology departments (“GI”). TSO<sub>3</sub> offers an advantageous replacement solution to other low temperature sterilization and high-level disinfection processes currently used by medical facilities to reprocess sensitive devices and instruments. The Company also offers services related to the maintenance of sterilization equipment and compatibility testing of medical devices with such processes. The head office of the Company is located at 2505, avenue Dalton, Québec (Québec), Canada and its subsidiary office is located at 1636 American Way, Myrtle Beach, SC, United States.

### 2. Accounting Policies

#### Basis of Preparation

The Interim condensed consolidated unaudited financial statements (“financial statements”) are prepared in compliance with International Accounting Standard 34 – Interim Financial Reporting (“IAS 34”). Accordingly, certain information and footnote disclosure normally included in annual financial statements prepared in accordance with International Financial Reporting Standards (IFRS) and applicable as at March 31, 2019 have been omitted or condensed. As such, these financial statements should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2018. The financial statements were prepared using the same basis of presentation, accounting policies and methods of computation as outlined in note 2, *accounting policies* in our consolidated financial statements for the year ended December 31, 2018, except for the adoption of new and amended standards as set out below. The financial statements do not include all of the notes required in annual financial statements.

#### Going Concern

The Company started its US commercial operations at the end of 2015, when it announced a worldwide exclusive distribution agreement (the “Getinge Agreement”) with Getinge for the STERIZONE® VP4 Sterilizer. At the time, the Company was highly dependent on Getinge’s commitment and success at marketing and distributing the STERIZONE® VP4 Sterilizer.

Getinge’s sales to end users did not occur at the same pace as Getinge’s purchases from TSO<sub>3</sub>. The Company sold 110 and 170 STERIZONE® VP4 Sterilizers in 2016 and 2017 respectively.

On January 25, 2018, the Company entered into a Co-commercialization Agreement (the “Co-commercialization Agreement”) with Getinge allowing the Company to sell its STERIZONE® VP4 Sterilizers and associated products and services directly into the United States and Canada. The Co-commercialization Agreement also included an obligation for the Company to repurchase not less than 100 STERIZONE® VP4 Sterilizers for \$3.3 million.

On August 1, 2018, the Company announced it had entered into a binding \$20 million debt financing to fund commercialization initiatives for its STERIZONE® VP4 Sterilizer and announced that it had decided not to renew the distribution agreements with Getinge. As at December 31, 2018, \$7.9 million has been used to repurchase 230 units and related accessories from Getinge.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 2. Accounting Policies (cont'd)

#### Going Concern (cont'd)

As of March 31, 2019, the Company had positive working capital of \$13.5 million, an accumulated deficit of \$119.9 million, and a net loss of \$3.4 million for the three-month period ended March 31, 2019. The attainment of profitable operations is dependent upon future events, including generating revenues from the sale of its products that will support its cost structure through its own distribution network and/or through a successful distribution agreement and gaining market acceptance for its products. The uncertainties related to these various conditions may cast significant doubt on the Company's ability to continue as a going concern.

In the event that the Company would not achieve its expected sales, the Company may be required to reduce or delay operating expenses as deemed appropriate to in order to conserve cash or to raise additional capital or financing within the next year, in order to continue the production and commercialization of its products and to continue to fund operations at the current cash expenditure levels.

The interim condensed consolidated financial statements as of March 31, 2019 have been prepared under the assumption that the Company will continue as a going concern for the next twelve months. The Company's ability to continue its operations and to realize assets at their carrying values is dependent upon its ability to generate additional revenue from the sale of sterilizers, attain further operating efficiencies, obtain additional equity and/or debt financing, and/or to reduce expenditures. The Company has been successful in the past in raising funds but there is material uncertainty which may cast significant doubt about the Company's ability to continue as a going concern. The interim condensed consolidated financial statements as of March 31, 2019 do not include any adjustments that might result from the outcome of this uncertainty.

#### New standard adopted by the Company

On January 1<sup>st</sup>, 2019, the Company adopted the new IFRS 16 standard, Leases, issued by the IASB, which supersedes the following standards: IAS 17 Leases, IFRIC 4 Determining Whether an Arrangement Contains a Lease, SIC-15 Operating Leases - Incentives, and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. This new standard sets out the requirements for recognition, measurement and disclosure of leases and require lessee to account for most leases under a single on-balance sheet method. The adoption of the new standard was applied using the modified retrospective method, with the effect of initially applying this standard recognized at the date of initial application (January 1, 2019). Upon adoption of the standard, the Company elected to use the recognition exemption for leases for which term ends within 12 months of the initial application date of IFRS 16 and leases for which the underlying amount is of low value. The Company recognises the lease payments associated with these low-value assets as an expense on a straight-line basis over the lease term. The new accounting policies section is described below.

On transition to IFRS 16, the Company recognised additional right-of-use assets and additional lease liabilities. The impact on transition is summarised below:

|  | January 1,<br>2019<br>\$ |
|--|--------------------------|
| Right-of-use assets presented in property, plant and equipment | 425                      |
| Lease liabilities  | 425                      |

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 2. Accounting Policies (cont'd)

#### New standard adopted by the Company (cont'd)

When measuring lease liabilities for leases that were classified as operating leases, the Company discounted lease payments using its incremental borrowing rate at January 1, 2019. The weighted average rate applied is 4.42%.

|   | January 1,<br>2019<br>\$ |
|---|--------------------------|
| Operating lease commitment at December 31, 2018 as disclosed in the Company's consolidated financial statements | 416                      |
| Discounted using the incremental borrowing rate at January 1, 2019  | 401                      |
| Recognition exemption for leases of low-value assets  | (33)                     |
| Recognition exemption for leases with less than 12 months of lease term at transition                           | (95)                     |
| Services contracts excluded from IFRS 16 application  | (2)                      |
| Extension options reasonably certain to be exercised  | 154                      |
| Lease liabilities recognised at January 1, 2019   | 425                      |

As a result of initially applying IFRS 16, in relation to the leases that were previously classified as operating leases, the Company recognised \$0.4 million of right-of-use assets and \$0.4 million of lease liabilities as at March 31, 2019.

Also, in relation to those leases under IFRS 16, the Company has recognised depreciation and interest costs, instead of operating lease expense. During the three months ended March 31, 2019, the Company recognised \$0.04 of depreciation charges and \$0.01 of interest costs from these leases.

#### New accounting policies applicable starting January 1, 2019

##### Leases

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost which includes the amount of the initial lease liability, initial direct costs, any lease payments made at or before the commencement date, less incentive received. The right-of-use asset is subsequently measured at cost less any accumulated depreciation and impairment losses and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease, or, if that rate cannot be readily determined, the Company incremental borrowing rate.

The lease liability is subsequently increased by the interest cost on the lease liability and decreased by lease payment made. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, a change in the estimate of the amount expected to be payable under a residual value guarantee, or as appropriate, changes in the assessment of whether a purchase or extension option is reasonably certain to be exercised or a termination option is reasonably certain not to be exercised.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 2. Accounting Policies (cont'd)

#### New accounting policies applicable starting January 1, 2019 (cont'd)

##### Leases (cont'd)

The Company has applied judgement to determine the lease term for some lease contracts in which it is a lessee that include renewal options. The assessment of whether the Company is reasonably certain to exercise such options impacts the lease term, which significantly affects the amount of lease liabilities and right-of-use assets recognised.

### 3. Revenues

|             | First Quarter |            |
|-------------|---------------|------------|
|             | 2019          | 2018       |
|             | \$            | \$         |
| Sterilizers | 252           | -          |
| Accessories | 114           | -          |
| Consumables | 437           | 172        |
| Service     | 157           | 83         |
|             | <b>960</b>    | <b>255</b> |

### 4. Financial Expenses (Income)

|  | First Quarter |             |
|--|---------------|-------------|
|  | 2019          | 2018        |
|  | \$            | \$          |
| <b>Financial Income</b>                                    |               |             |
| Investment Income  | (44)          | (27)        |
| Foreign Exchange Gain                                      | -             | (1)         |
| Gain on re-measurment at fair-value on embedded derivative | (255)         | -           |
|  | <b>(299)</b>  | <b>(28)</b> |
| <b>Financial Expenses</b>                                  |               |             |
| Bank Charges   | 19            | 14          |
| Interest on long term debt                                 | 714           | -           |
| Interest on lease liability                                | 5             | -           |
| Financing fees   | 28            | -           |
| Foreign Exchange Loss                                      | 12            | -           |
|  | <b>778</b>    | <b>14</b>   |
| <b>Total Financial Expenses (Income)</b>                   | <b>479</b>    | <b>(14)</b> |

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 5. Additional Information on the Condensed Consolidated Statements of Loss and Comprehensive Loss

Expenses in cost of sales, research and development as well as selling, general and administrative include the following:

|   | First Quarter |       |
|---|---------------|-------|
|   | 2019          | 2018  |
|   | \$            | \$    |
| Salary and Other Benefits                     | 1,466         | 2,268 |
| Share-based compensation expense              | 356           | 371   |
| Depreciation of Property, Plant and Equipment | 210           | 267   |
| Amortization of Intangible Assets             | 59            | 48    |
| Research and Development Tax Credits          | (45)          | (33)  |
| Warranty recorded in cost of sales            | 90            | -     |

Cost of sales as of March 31, 2019 included a \$0.3 million of overhead.

### 6. Financial Instruments

#### Cash and Cash Equivalents

|                           | March 31,<br>2019 | December 31,<br>2018 |
|---------------------------|-------------------|----------------------|
|                           | \$                | \$                   |
| Cash and cash equivalents | 11,268            | 12,961               |

#### Accounts Receivable

|                     | March 31,<br>2019 | December 31,<br>2018 |
|---------------------|-------------------|----------------------|
|                     | \$                | \$                   |
| Accounts Receivable | 944               | 1,591                |

#### Accounts Payable and Accrued Liabilities

|  | March 31,<br>2019 | December 31,<br>2018 |
|--|-------------------|----------------------|
|  | \$                | \$                   |
| Accounts Payable and Accrued Liabilities | 1,882             | 1,858                |

#### Debt and Embedded Derivative

|                     | March 31,<br>2019 | December 31,<br>2018 |
|---------------------|-------------------|----------------------|
|                     | \$                | \$                   |
| Debt                | 17,453            | 16,711               |
| Embedded Derivative | 1,064             | 1,319                |

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 7. Accounts Receivable

|  | March 31,<br>2019 | December 31,<br>2018 |
|--|-------------------|----------------------|
|  | \$                | \$                   |
| Receivables from Clients and Related Parties | 774               | 1,347                |
| Government Credits Receivable                | 170               | 244                  |
|  | <b>944</b>        | <b>1,591</b>         |

There were no bad debt allowances as at March 31, 2019 nor as at December 31, 2018.

Trade accounts receivable past due is defined as amount outstanding beyond normal credit terms and conditions for the respective customers. The Company's considers the amount outstanding as past due after 30 days. The following table provides further details on trade accounts receivable past due:

|                            | March 31,<br>2019 | December 31,<br>2018 |
|----------------------------|-------------------|----------------------|
|                            | \$                | \$                   |
| Current                    | 279               | 690                  |
| Less than 30 days past due | 295               | 311                  |
| 30 to 60 days past due     | 140               | 16                   |
| More than 60 days past due | 60                | 330                  |
|                            | <b>774</b>        | <b>1,347</b>         |

### 8. Inventories

As at March 31, 2019, inventories amounted to \$3.4 million, as compared to \$3.5 million as at December 31, 2018.

|                  | March 31,<br>2019 | December 31,<br>2018 |
|------------------|-------------------|----------------------|
|                  | \$                | \$                   |
| Raw Materials    | 925               | 925                  |
| Work in Progress | 50                | 74                   |
| Finished Goods   | 2,463             | 2,535                |
|                  | <b>3,438</b>      | <b>3,534</b>         |

### 9. Property, Plant and Equipment

During the three-month period ended March 31, 2019, the Company acquired a total of \$0.01 million in property, plant and equipment. During the year ended December 31, 2018, the Company acquired \$0.1 million in equipment and tools, sterilizers used internally and externally, computer equipment and leasehold improvements.

### 10. Intangible Assets

During the three-months period ended March 31, 2019, the Company acquired \$0.1 million of new patents and software. During the year ended December 31, 2018, the Company acquired \$0.2 million in patents and software.

### 11. Deferred Revenues

Current deferred revenues include the unamortized portion of prepaid service contracts covering a part of the installed base of STERIZONE® VP4 Sterilizers.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 12. Debt

|  | March 31,<br>2019 | December 31,<br>2018 |
|--|-------------------|----------------------|
|  | \$                | \$                   |
| <p>Convertible note of \$15.0 million, non-callable, convertible into common shares of the Company at a price of US\$0.82 per common share bearing interest at 10% per annum, compounded quarterly and payable in cash, at or prior to the maturity date of the Convertible note at the option of the Company, maturing in August 2023. In the event the Company issues shares in a public or private placement at an issue price per share below the conversion price, the conversion price shall be adjusted downward so that the lender shall receive upon conversion of the Note the number of shares which maintains the same equity ownership potential that the lender had immediately prior to the share issuance.</p> |                   |                      |
| Debt balance   | 10,783            | 10,783               |
| Imputed Interest   | 1,524             | 958                  |
|  | <b>12,307</b>     | <b>11,741</b>        |

Term loan, bearing interest at 12% per annum, compounded quarterly and payable in cash, at or prior to the maturity date of the Term loan, maturing in August 2023, callable after two years. The Company may at its entire discretion decide to reduce the rate of interest payable under the Term loan provided it decides, on a quarterly basis, to pay a portion or the entirety of a quarterly payment of interest in cash or in common shares of the Company.

|                     |               |               |
|---------------------|---------------|---------------|
| Debt balance        | 5,000         | 5,000         |
| Imputed Interest    | 400           | 252           |
|                     | <b>5,400</b>  | <b>5,252</b>  |
| Less financing fees | <b>(254)</b>  | <b>(282)</b>  |
|                     | <b>17,453</b> | <b>16,711</b> |

The convertible note contains two components: debt and embedded derivative. The effective interest rate of the debt on initial recognition is 17.18% per annum. The term loan effective interest rate on initial recognition is 12.35% per annum.

|  | March 31,<br>2019 | December 31,<br>2018 |
|--|-------------------|----------------------|
|  | \$                | \$                   |
| Embedded Derivative reported as long-term liability as at August 1, 2018 | 4,217             | 4,217                |
| Gain on re-measurement at fair-value on embedded derivative              | <b>(3,153)</b>    | <b>(2,898)</b>       |
| Embedded Derivative reported as long-term liability                      | <b>1,064</b>      | <b>1,319</b>         |

Income associated with the embedded derivative consist of:

|   | March 31,<br>2019 | December 31,<br>2018 |
|---|-------------------|----------------------|
|   | \$                | \$                   |
| Gain on re-measurement at fair-value on embedded derivative | <b>255</b>        | <b>2,898</b>         |

Under the terms and conditions of the agreements on the debt with its lenders, the Company is subject to certain covenants, including a minimum liquidity covenant of \$5.0 million. As at March 31, 2019, these covenants were met by the Company.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 13. Share Capital

#### *Authorized:*

The authorized capital of the Company consists of an unlimited number of common shares and an unlimited number of preferred shares.

The common shares are voting, participating and without par value.

The preferred shares are non-voting and without par value. They have priority over the common shares for dividends and a distribution of their capital upon liquidation of the Company, and are issuable in series, each series bearing the number of shares, designation, rights, privileges, restrictions and conditions determined by the Board of Directors upon their issue.

#### *Issued:*

| Issued and Paid           | March 31, 2019             |                | December 31, 2018          |                |
|---------------------------|----------------------------|----------------|----------------------------|----------------|
|                           | Number of<br>Common Shares | \$             | Number of<br>Common Shares | \$             |
| Balance at Beginning      | 93,465,238                 | 111,470        | 92,854,304                 | 111,215        |
| Options Exercised         | -                          | -              | 610,934                    | 255            |
| <b>Balance at the End</b> | <b>93,465,238</b>          | <b>111,470</b> | <b>93,465,238</b>          | <b>111,470</b> |

During the three-month period ended March 31, 2019, pursuant to the Company's Stock Option Plan, no stock options were exercised. During the year ended December 31, 2018, 610,934 options were exercised for an aggregate cash consideration of \$0.3 million.

#### **Employee Stock Purchase Plan**

On May 2, 2007, the Company set up an employee stock purchase plan for employees and executives. Eligible participants may contribute, in the form of payroll deductions, up to 5% of their base salary. The Company contributes an amount equal to 50% of the participant's total monthly contribution. Each month, the participants' and Company's contributions are transferred to an investment dealer who purchases, on the open market and promptly upon reception of the contributions, shares for a total purchase price equal to the amount of such contributions.

#### **Deferred Share Unit and Restricted Share Unit Plan**

DSUs and RSUs are awarded in connection with the 2016 Stock Incentive Compensation Plan. Under this plan, each eligible person receives a portion of his or her compensation in the form of DSUs and RSUs. DSUs and RSUs are awarded pursuant to the Company's plan generally vest 50% at award date and the other 50% vest over a period of one year. DSUs are payable on the termination of service of the participant and RSUs are generally payable after three years of grant or as elected by the participant. The value of a DSU or RSU is determined based on the closing price of the Common Shares of the Company for the last trading day. The DSUs and RSUs are settled in cash or in common share at the discretion of the Company when a person ceases to be eligible under the plan. For the purpose of repurchasing DSUs or RSUs, the value of a DSU or RSU is determined based on the closing price of the Common Shares of TSO<sub>3</sub> for the last trading day prior to the repurchase of the DSUs or RSUs.

As at March 31, 2019, 0.4 million DSUs and RSUs were awarded (none as at March 31, 2018). During the three-month period ended March 31, 2019, TSO<sub>3</sub> recorded a compensation expense of \$0.1 million (\$0.02 million as at March 31, 2018) for its deferred share unit and restricted share unit plan.

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 14. Reserve – Share-Based Compensation

The Company's Board of Directors adopted the 2016 Stock Incentive Compensation Plan which includes the award of stock options, Deferred Share Units (DSUs) and Restricted Share Units (RSUs). The plan was approved by the shareholders. The total number of common shares that can be issued under this plan for all forms of award from the Company's share capital was 9.3 million as at March 31, 2019, (9.3 million as at December 31, 2018). The options awarded pursuant to this plan generally vest over a three-year period and may be exercised within a maximum of 10 years from the date of award.

During the three-month period ended March 31, 2019, the Company awarded 0.1 million stock options, (0.4 million for the same period in 2018) at a weighted average exercise price per stock option of \$0.28 or CAD\$0.37 (\$0.94 or CAD\$1.21 for the same period in 2018). The weighted average fair value of these stock options was \$0.18 or CAD\$0.23 for the three-month period of 2019 (\$0.56 or CAD\$0.73 for the same period in 2018).

The share-based compensation expense pertaining to the award of options is amortized using the graded vesting method and represents a share-based compensation expense of \$0.2 million for the three-month period of 2019 (\$0.4 million for the same period in 2018) presented in the Interim Condensed Consolidated Statements of Loss and Comprehensive Loss in the functions based on the option holders.

The fair value of the stock options awarded is estimated using the Black-Scholes option pricing model under the following weighted average assumptions:

| US\$                             | March 31,<br>2019<br>\$ | December<br>31, 2018<br>\$ |
|----------------------------------|-------------------------|----------------------------|
| Weighted Average Share Price     | <b>\$0.28</b>           | \$0.83                     |
| Exercise Price                   | <b>\$0.28</b>           | \$0.83                     |
| Risk Free Interest Rate          | <b>1.54%</b>            | 2.11%                      |
| Estimated Share Price Volatility | <b>65%</b>              | 60%                        |
| Expected Life                    | <b>7 years</b>          | 7 years                    |
| Expected Dividend Yield          | <b>0%</b>               | 0%                         |

The share-based compensation expenses take into account an estimate of the number of options and DSUs and RSUs that will actually vest and be exercised. In addition, option pricing models such as the Black-Scholes model require highly subjective assumptions, including the assumed stock price volatility of the underlying shares. Any change in the assumptions can materially affect the fair value estimates.

| US\$                            | Number           | March 31, 2019<br>Weighted<br>Average<br>Exercise Price<br>\$ | Number      | December 31,<br>2018<br>Weighted<br>Average<br>Exercise Price<br>\$ |
|---------------------------------|------------------|---|-------------|---|
| <b>Outstanding at beginning</b> | <b>7,273,163</b> | <b>1.53</b>   | 7,909,953   | 1.71  |
| Granted                         | <b>523,620</b>   | <b>0.28</b>   | 1,520,979   | 0.59  |
| Exercised                       | -                | -   | (610,934)   | 0.29  |
| Expired                         | <b>(14,000)</b>  | <b>0.28</b>   | (57,666)    | 0.96  |
| Forfeited                       | <b>(176,666)</b> | <b>1.28</b>   | (1,489,169) | 1.92  |
| <b>Outstanding at end</b>       | <b>7,606,117</b> | <b>1.34</b>   | 7,273,163   | 1.46  |
| <b>Exercisable at end</b>       | <b>4,486,305</b> | <b>1.39</b>   | 4,013,883   | 1.53  |

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 14. Reserve – Share-Based Compensation (cont'd)

The following table summarizes certain information regarding the stock options of the Company as at March 31, 2019:

| Exercise Price in US\$ | Outstanding Options |   | Exercisable Options |   |
|------------------------|---------------------|---|---------------------|---|
|                        | Number              | Average Remaining Contractual Life (year) | Number              | Average Remaining Contractual Life (year) |
| \$0.00 (DSU's, RSU's)  | 993,799             | Undetermined                              | 454,332             | Undetermined                              |
| \$0.01 to \$0.80       | 994,667             | 8.14                                      | 304,667             | 4.76                                      |
| \$0.81 to \$1.69       | 2,673,901           | 5.47                                      | 2,323,566           | 5.14                                      |
| \$1.70 to \$2.89       | 2,943,750           | 8.27                                      | 1,403,740           | 8.11                                      |
|                        | <b>7,606,117</b>    | <b>8.55</b>                               | <b>4,486,305</b>    | <b>8.15</b>                               |

The following table summarizes certain information regarding the stock options of the Company as at December 31, 2018:

| Exercise Price in US\$ | Outstanding Options |   | Exercisable Options |   |
|------------------------|---------------------|---|---------------------|---|
|                        | Number              | Average Remaining Contractual Life (year) | Number              | Average Remaining Contractual Life (year) |
| \$0.00 (DSU's, RSU's)  | 570,179             | Undetermined                              | 294,577             | Undetermined                              |
| \$0.01 to \$0.80       | 908,667             | 8.06                                      | 318,667             | 4.79                                      |
| \$0.81 to \$1.69       | 2,840,567           | 5.88                                      | 2,006,900           | 5.05                                      |
| \$1.70 to \$2.89       | 2,953,750           | 8.52                                      | 1,393,739           | 8.36                                      |
|                        | <b>7,273,163</b>    | <b>7.34</b>                               | <b>4,013,883</b>    | <b>6.27</b>                               |

### 15. Additional Information Relating to Cash Flows

|  | 2019       | First Quarter<br>2018 |
|--|------------|-----------------------|
|  | \$         | \$                    |
| <i>Changes In Non-Cash Operating Working Capital Items</i> |            |                       |
| Decrease (Increase) in Assets                              |            |                       |
| Accounts Receivable  | 647        | 69                    |
| Inventories  | 96         | (416)                 |
| Prepaid Expenses   | (79)       | (111)                 |
| Increase (Decrease) in Liabilities                         |            |                       |
| Accounts Payable and Accrued Liabilities                   | 24         | (405)                 |
| Warranty Provision   | 32         | (81)                  |
| Deferred Revenues  | 82         | 4                     |
| Increase in Assets Transferred                             |            |                       |
| Inventories transferred to Property, Plant and Equipment   | (145)      | -                     |
|  | <b>657</b> | <b>(948)</b>          |
| Research and Development Tax Credits Received              | 165        | -                     |

## Notes to the Interim Condensed Consolidated Financial Statements

Periods ended March 31, 2019 and 2018 (Unaudited, in thousands of US dollars, unless otherwise indicated)

### 16. Segmented Information

The Company is structured as a single operating segment.

|                      |                |                               |                   |                   |                               |                   | First Quarter |      |
|----------------------|----------------|-------------------------------|-------------------|-------------------|-------------------------------|-------------------|---------------|------|
|                      |                |                               |                   |                   |                               |                   | 2019          | 2018 |
| <b>Revenues</b>      |                |                               |                   |                   |                               |                   |               |      |
| Canada and Worldwide |                |                               |                   |                   |                               |                   | 174           | 50   |
| United States        |                |                               |                   |                   |                               |                   | 786           | 205  |
|                      |                |                               |                   |                   |                               |                   | 960           | 255  |
| <hr/>                |                |                               |                   |                   |                               |                   |               |      |
|                      | March 31, 2019 |                               |                   | December 31, 2018 |                               |                   |               |      |
|                      | Inventories    | Property, Plant and Equipment | Intangible Assets | Inventories       | Property, Plant and Equipment | Intangible Assets |               |      |
| Canada and Worldwide | 1,320          | 1,166                         | 1,786             | 1,382             | 813                           | 1,772             |               |      |
| United States        | 2,118          | 1,194                         | 7                 | 2,152             | 1,226                         | 9                 |               |      |
|                      | 3,438          | 2,360                         | 1,793             | 3,534             | 2,039                         | 1,781             |               |      |

For the first quarter of 2018, revenue from Getinge represented 93% of the Company's total revenues in conjunction with Getinge and TSO<sub>3</sub>'s distribution agreements (none for the same period in 2019).

### 17. Loss per Share

The following table reconciles the basic and diluted loss per share for the periods ended March 31:

| <i>In thousands of US \$, except per share amounts</i>               | First Quarter |         |
|--|---------------|---------|
|  | 2019          | 2018    |
| Net loss   |               |         |
| Basic and Diluted  | (3,426)       | (4,512) |
| Number of Shares   |               |         |
| Weighted Average Number of Outstanding Shares                        | 93,465        | 92,877  |
| Number of Shares   |               |         |
| Weighted Average Number of Outstanding Shares Diluted <sup>(1)</sup> | 93,465        | 92,877  |
| Loss per Share   |               |         |
| Basic and Diluted  | (0.04)        | (0.05)  |
| Comprehensive loss per Share Basic and Diluted                       | (0.04)        | (0.05)  |

<sup>1)</sup> If the Company had a profit, the weighted average number of outstanding shares diluted would have been increased by 1.7 million as of March 31, 2019 (2.1 million as of March 31, 2018) for the calculation of the diluted net loss per share.

### 18. Contractual Commitments

Consistent with the transfer of the STERIZONE<sup>®</sup> business from Getinge to TSO<sub>3</sub>, the Company has agreed to pay Getinge commissions ranging from 10% to approximately 35% of certain product sales from specifically identified end customers formerly linked with Getinge. Such commissions only apply to funds received by the Company prior to December 31, 2019. Commission rates vary on the nature of such sales - with higher commission rates being associated with committed business and lower commissions being associated with non-binding commercial opportunities.

### 19. Approval of Financial Statements

The interim condensed consolidated financial statements were approved by the Board of Directors on May 6, 2019.

© TSO<sub>3</sub> Inc., 2019

All rights reserved for all countries. No part of this publication may be reproduced  
or translated in any form or by any means,  
without the prior written permission of TSO<sub>3</sub> Inc.



- STERIZONE® are registered trademarks of TSO<sub>3</sub> Inc.

U.S. Pats. No. 6,589,479 / 7,582,257 / 7,588,720 / 7,608,217 / 9,101,679 / 9,402,928 / 9,427,485 / 9,474,815 / 9,480,763 /  
9,480,764 / 9,480,765 / 9,814,795 / 10,111,975

US Pat. Applications No. 14/955,452; 15/247,450; 16/105,351

Corresponding patents granted or pending in other countries